

*Happy 70th
Birthday*

1947 - 2017

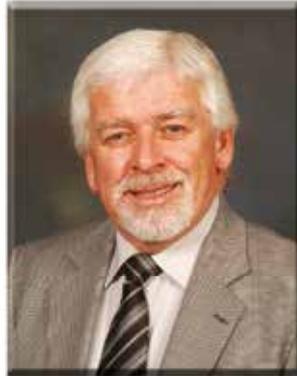


2017 ANNUAL REPORT

Dubbo RSL Memorial Club Limited
BOARD OF DIRECTORS
DECEMBER 2017



A.M. Dover, Vice President
Elected to Board 1985



J. Millar, President
Elected to Board 1994



T.J. Gray, Vice President
Elected to Board 1993



B.C. Grady, Director
Elected to Board 1988



W. Greenwood, Director
Elected to Board 2003



J.J. Caldbeck, Director
Appointed to Board 2007



L.G. Hayden, Director
Appointed to Board 2017



C.J. Rootes, Director
Elected to Board 1990



P.A. Whalan, Director
Appointed to Board 2004

DUBBO RSL MEMORIAL CLUB LIMITED

ABN: 18 000 965 355

Notice of ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of Dubbo RSL Memorial Club Limited will be held in the Conference Centre/Theatrette of the Club at the Corner of Brisbane Street and Wingewarra Street, Dubbo NSW on:

FRIDAY 27TH APRIL, 2018 commencing at 6pm sharp

PRESIDENT:

J Millar

VICE PRESIDENTS:

AM Dover, TJ Gray

COMMITTEE:

JJ Caldbeck, BC Grady, W Greenwood,
LG Hayden, CJ Rootes, PA Whalan

Agenda:

- Apologies.
- To confirm the Minutes of the 2017 Annual General Meeting held Friday 28 April, 2017.
- Consideration of Annual Review of Club President.
- Consideration of Balance Sheet, Auditor's Report and Statutory Statement and Report by Directors.

Notice of Special Resolutions:

PROCEDURAL MATTERS FOR SPECIAL RESOLUTIONS:

1. To be passed, a Special Resolution must receive votes in favour from not less than three quarters (75%) of those members who, being eligible to do so, vote in person on the Special Resolution at the meeting.
2. The Special Resolutions should be read in conjunction with the notes to members which follow the Special Resolutions.
3. **Only Life members and financial RSL members are eligible to vote on the Special Resolutions.**
4. Under the Registered Clubs Act:
 - (a) Members who are employees of the Club are not entitled to vote; and
 - (b) proxy voting is prohibited.
5. Amendments to the Special Resolutions (other than minor typographical corrections which do not change the substance or effect of the Special Resolution) will not be permitted from the floor of the meeting.
6. The Board of the Club recommends both the Special Resolutions to members.

FIRST SPECIAL RESOLUTION:

(The First Special Resolution is to be read in conjunction with the notes to members set out below.)

That, with effect from and for the purposes of the Annual General Meeting to be held in 2020 and the process for the election of the Board held prior to that Annual General Meeting, the Constitution of Dubbo RSL Memorial Club Limited by amended by:

(a) **Deleting** from Rule 50(a) the numeral "9" and in lieu thereof **inserting** the word and figure "seven (7) "7".

(b) **Deleting** Rule 50(b) and in lieu thereof **inserting** the following new Rule 50(b):

"(b) The Officers of the Board are the President, two (2) Vice Presidents and four (4) Ordinary Members of the Board. The President, two (2) Vice Presidents and one (1) Ordinary Member of the Board must be Life Members or RSL members. The remaining three (3) Ordinary Members of the Board must be Life members or Associate members."

(c) **Deleting** from Rule 65 the numeral "6" and in lieu thereof **inserting** the word and figure "four (4)".

Notes to Members on First Special Resolution:

1. The First Special Resolution proposes to amend the composition of the Board, with effect from and for the purposes of the Annual General Meeting to be held in 2020 and for the process for the election of the Board held prior to that Annual General Meeting.

2. The Constitution currently provides that:
 - (a) the Board consists of nine (9) directors comprising a President, two (2) Vice Presidents and six (6) Ordinary directors; and
 - (b) the President, the two (2) Vice Presidents and three (3) Ordinary directors must be Life members or RSL members and the three (3) remaining directors must be Associate members or Life members.
3. If the First Special Resolution is passed, then with effect from and for the purposes of the Annual General Meeting to be held in 2020 and for the purposes of the Board election held prior to that Annual General Meeting:
 - (a) the Board will consist of seven (7) directors comprising a President, two (2) Vice Presidents and four (4) Ordinary directors; and;
 - (b) the President, the two (2) Vice Presidents and one (1) Ordinary director must be Life members or RSL members and the three (3) remaining directors must be Associate members or Life members.
4. Due to the reduction in the number of directors on the Board, the First Special Resolution also proposes to reduce the quorum required for board meetings from six (6) directors to four (4) directors. This amendment will also take effect from and for the purposes of the Annual General Meeting to be held in 2020.

SECOND SPECIAL RESOLUTION:

(The Second Special Resolution is to be read in conjunction with the notes to members set out below.)

That the Constitution of Dubbo RSL Memorial Club Limited be amended by **deleting** from Rule 78 the numeral "75" and in lieu thereof **inserting** the word and figure "thirty (30)".

Notes to Members on Second Special Resolution:

1. The Second Special Resolution proposes to reduce the quorum required for general meetings (other than general meetings convened on the request of members) and Annual General Meetings from seventy five (75) Full Members to thirty (30) Full Members present and entitled to vote.
2. If the Second Special Resolution is passed, the quorum required for general meetings (other than general meetings convened on the request of members) and Annual General Meetings will be thirty (30) Full Members present and entitled to vote.
3. For completeness, the quorum required for general meetings convened on the request of members will remain unchanged at one hundred (100) Full Members present and entitled to vote.

Dated: 26th February 2018, by direction of the Board:



Gus Lico – GENERAL MANAGER

NOTICE OF ORDINARY RESOLUTIONS:

Resolution No. 1

Consideration of President and Board of Directors Honorariums.

Resolution No. 2

Consideration of Board of Directors Benefits

Resolution No. 3

Consideration of Board recommendation for AM Dover as Club Patron.

- To deal with any Business that the Meeting may receive of which notice has not been given.

(Only Life Members and **Financial Members may vote)

***** Financial Members are members that have submitted their nomination by 12 March 2018 and approved by Board of Directors at their meeting on 26 March 2018.***



The Dubbo RSL Memorial Club is involved in the Environmental Sustainability Program – taking responsibility for the resources they consume and making a difference to the environment.

PRESIDENT'S REPORT

Again it is my pleasure to report to Members, on the year in review, 2017. The operational surplus after tax is \$2,077,220, a very pleasing outcome and puts the Club in a very strong financial position moving forward.

Taxes paid to Local, State and Federal Governments amounted to \$3,812,799.

Included in this Annual Report to Members is the 2017 Income Statement and Balance Sheet, Cash Flow Statement, along with the Club's External Auditor's independent report for the Club's financial year ending 31st December 2017.

Again as in previous years, it would be remiss of me not acknowledging my fellow Board Members' contribution. During the year in review, many hours are given freely, ensuring that Board Responsibilities and Corporate Governance, along with Due Diligence are attended to and direction is delivered to Club Management.

Board Members have many and varied duties including but not limited to; attending monthly Board Meetings, Sub Committee Meetings as required and the daily checking of the Club's gaming installation clearance. Attendance at Regional Meetings of both Clubs NSW Pty Ltd & NSW RSL & Service Club's Association meetings, as well as their Annual Meetings. Directors also attend educational seminars ensuring that knowledge on Industry and legislative matters set down by State and Federal Governments are adhered to, and that Directors and Management are compliant with all set down legislation.

General Manager, Mr Gus Lico again has had another challenging year. Although the Club has shown an excellent operational outcome, Management and Staff still need to be "on the ball" at all times, ensuring that all facets of the Club operation are running smoothly, to achieve results as demonstrated in this report and ensure that our members and guests receive 1st class service.

From my fellow Directors and myself, thanks to you Gus and your Management Team for a great effort during the past 12 months. Also to your Duty Managers, Supervisors, and Club staff across the whole operation, your contribution toward making this Club the success it is, is very much appreciated.

The year under review 2017; the Club celebrated its 70th year as a Registered Club, which is a wonderful milestone. During the year, particularly in the latter months, there were many celebrations in acknowledging the Club reaching this milestone. It is my pleasure to thank our Promotions Manager Ms Anne Mills and her staff, and Functions Manager Ms Sharon Doick and her staff for the wonderful presentations for Members and Guests during this period. Well done to all involved.

- **New Director Appointed.** During the year the Board of Directors appointed a new Director to fill a casual vacancy, with the sad passing of the Late Jim Lang. Ms Gail Hayden was appointed. Gail brings to the Board experience not limited to the following:-
 - Is the Managing Director of large IT Company in Dubbo.
 - Has extensive experience in IT Systems
 - Has extensive experience in IT Financial Systems
 - Has managerial experience in middle to large companies
 - Has supervisory skills in managing staff

Gail is also a Registered Nurse, qualifying with 1st class honours.

Gail has demonstrated this in her short time as a Board Member and with her knowledge and experience is benefiting the Club now and hopefully will, well into the future. Welcome aboard Gail.

Property Acquisitions

During 2017 the Club was able to purchase two (2) additional properties, within the City block that the Club now stands. These purchases were part of the Club's Strategic Plan for the future, where the Board has identified that more accommodation to suit the Club's need is required, and to look at new Club premises in the future.

Sadly over the past 12 months, we have seen members and loved ones depart. From all of us involved at the Club, we extend to you and your families our deepest sympathy and condolences. To those members who are in ill health, we hope that you have a speedy recovery, and that 2018 finds you in good health.

The Club's inner sporting clubs, along with the Music Club, Chess Club, and the Dubbo RSL Youth Club, have all grown or maintained their membership base. During the year in review, we have had many successes through all Clubs which can be read in the Inner Clubs' reports forming part of this Annual Report. Congratulations to all Clubs on your results during the year, you have not only done yourselves and your sporting club proud, you have done the Dubbo RSL Memorial Club proud too.

In conclusion, my thanks to all members for your continued support of this great Club, and for allowing myself the privilege and honour to serve as Club President.


John Millar – PRESIDENT

GENERAL MANAGER'S REPORT



As I put pen to paper, I reminded myself how quickly four years have passed in my role at Dubbo RSL Memorial Club. During this time we have continued to prosper, yet when looking at the crystal ball there is so much to conquer. In taking the Club forward, we need to acknowledge that we live in an ever evolving society with constant change, and this industry is no exception. I work with people in a very inspiring environment where acceptance to change should be non-negotiable to ensure an exciting and positive future.

The Club's total assets have increased since 2013 by \$6.6M to \$52.5M as at December 2017. The acquisition throughout the year of a further two properties in Carrington Avenue and Bultje Street is a firm commitment from your Board of Directors moving in a very positive direction aligning our Strategic growth and Planning for the Dubbo RSL Memorial Club.

It is a pleasure to be reporting on the year in review with trade producing an excellent surplus of \$2.077M. This is up 103% or \$1.055M on 2016. Indeed, an excellent result was achieved, not without enormous effort by administration of the Board and implementation by Management and Staff to recover from a very ordinary first quarter of trading.

With such a diverse business, our reliance on gaming has significantly decreased over many years. Overall, Sales have increased by \$430K or 1.82% whilst costs declined \$66K or 1.06%.

Poker Machine revenue has increased 3.38%, Tab & Keno Commission by 7.95%, Aquatic and Health sales by 6.65% and Coffee Shop sales by 11.86%. The departments with a slight decline were Catering and Bistro by 0.09%, Bars & Bottle Shop by 2.67% and Motel by 4.11%.

Members have not been forgotten and benefited throughout the year with Badge Draws, Entertainment, Discounts, Rewards, 70th Birthday Celebrations, and general promotions and amenities to the tune of well over \$2M. Congratulations to past and present Board Members, Management and Staff who have contributed handsomely to the position the Club is in today and with celebrating the 70th Anniversary milestone.

Donations, Sponsorship and ClubGRANTS continues to be a large focus of the Dubbo RSL Memorial Club and our engagement with the local and wider community. Contributions amassed a total of over \$532,000 in 2017, which was similar to that of the previous year.

Our contribution to the local economy through employment equates to some 200 people, which does not go unnoticed with wages, salaries and on costs amounting to a significant \$7.5M. Obviously, the on costs include such entitlements as Superannuation, Annual Leave, Sick Leave, Long Service Leave and Workers Compensation. Local Tradespeople that attended to services such as Security, Repairs and Maintenance and the like were awarded over \$700,000 with \$22.7M paid to suppliers and employees. The state Government is also looked after handsomely with Gaming Taxes of over \$3.2M and Payroll Tax of over \$367,000.

Your Board of Directors remain committed to the future direction of the Club and regularly attend ClubsNSW and RSL & Services Club Meetings, together with seminars and other Industry related events. To be progressive, the Board and Management team need to continuously be informed and updated with future predictions and the impact that legislative changes may have, which is imperative for future planning. It would be remiss of me at this point if I didn't acknowledge Director Gail Hayden who was appointed to fill a casual vacancy during 2017/18. Gail comes to the Directorship with qualifications that are needed in today's business and I look forward to working with Gail for years to come. Another special mention goes to Director Tom Gray who was the recipient of a prominent award after being named Dubbo's Citizen of the Year. Congratulations once again Tom.

I pass on my genuine appreciation to all the Board of Directors for their diligent service and input throughout the year, in particular President John Millar for his guidance and leadership of this great Club. To all Managers that accomplish duties beyond what is requested, my appreciation to you all. To all Staff that look after our members and endeavour to reach and surpass expectations, thank you. Milestones in this organisation are recognised regularly amongst peers, and I pass on my gratitude and congratulate the following on years of achievements.

- **5 YEARS** – Amos, Jamie Lee - Arnold, Jasmine - Dodd, Lindsay - Griggs, Jessica - Hourn, Jenny - Mackie, Nathan - Mawson, Lauren - Read, Sandy - Stewart, Lesley - Wellington, Noni - Woolaston, Geoffrey.
- **10 YEARS** – Barton, Annette - Bernard, Katherine - Caspersonn, Vera - Farrell, Courtney - Lovett, Gregory - Martin, Karen - Millstead, Robert - Muston, Kim - Radnedge, Deborah - Rouse, David.
- **15 YEARS** – Hangan, Balinda - Propert, Margaret - Warner, Scott

- **20 YEARS** – Agnew, Jannene
- **25 YEARS** – Doick, Sharon

In closing, I wish to convey my deepest condolences to all those members who went through the pain and adversity of losing family members and loved ones in the past twelve months. I sincerely hope you all have a healthy and prosperous 2018. Thank you to all Inner Clubs and Members generally who support the Club on a daily, weekly and periodic basis. It's your Club and whilst you continue to support it, you will continue to invest in the long term future of your Club.



Gus Lico – GENERAL MANAGER

DUBBO RSL INNER CLUB – REPORTS

DUBBO RSL – CHESS CLUB

The Chess Club had a slightly quieter 2017 compared to the previous year in regards to competitive events. In contrast however, our regular Tuesday night social chess at 8:00pm in the RSL Coffee Shop saw an increase in the number of adult players. As normal there were plenty of juniors coming for instruction and fun games on Tuesday nights starting at 7:00pm.

This year we sent a team of players to the Gunnedah Australia Day Rapid Tournament, as we usually do. Gert Geesink from Armidale won the event and this time no Dubbo player appeared in the prize list. Sandy Aich was equal fourth and was Dubbo's highest scorer. The twin boys Mathew Ko and Kerwin Ma had respectable scores, considering it was an open tournament with adult players, however they didn't manage to get a place in the premier division.

Our main event was the annual Dubbo RSL Open Tournament which was held over the first weekend in April. It attracted thirty players and was won jointly by Leon Kempen from Melbourne and Slavko Kojic from Bathurst. Third place was shared equally by Trevor Bemrose and Don Keast from Dubbo with Alana Chibnall from Canberra.

The third main event played by Dubbo was the NSW Country Teams Tournament in December which was held in Gosford. We managed to field two teams this time. Our A team consisted of Trevor Bemrose, Colin

Bemrose and Abraham Coalesce who came third. The B team had Sandy Aich, and the two juniors Kerwin Ma and Matthew Ko. They achieved a respectable fifth place.

The junior side of the Chess Club is still thriving under the competent direction of Sandy Aich. Four junior tournaments were held in the central location of Orange during the year and attracted large numbers of players with one tournament fielding sixty-three players. The prize for Junior of the year, which was for the player showing the most improvement, was won by Sarayu Prakashbabu of Dubbo.

Unfortunately the annual school team's tournament has been cancelled permanently owing to work commitments of the chief organiser Sandy Aich and the huge amount of time needed to organise such a large event. Thanks to Sandy for many years of dedication running this event in the past.

There will be some changes to the organising committee this coming year with Chang Chow stepping down from Club Treasurer and being replaced by Trevor Bemrose. Thanks to Chang for many years organising our finances. The Vice Chairman position has been taken by Abraham Coalesce and Club Secretary and Junior Chess Coordinator remains with Sandy Aich.

Once again the Dubbo RSL Chess Club would like to thank Dubbo RSL Club for its continued support of chess in the western region.

Trevor Bemrose – Treasurer

DUBBO RSL – COLTS CRICKET CLUB

It is with great pride and satisfaction that I present this report to you as the outgoing President of RSL Colts Cricket Club.

The efforts of the Board, Committee, Sponsors, Players and Supporters have once again ensured a very successful year for our great Cricket Club.

To Vice President, Mike Coward: I offer my thanks for your efforts and support throughout the 2016/2017 season. Your re-entry into the Executive and Board is most welcome and you have value - added significantly this year with the Sponsorship, cultural and social aspects, amongst others.

To our Secretary Matt Keenan: I thank you for your ongoing work in this space and understand that striking a balance between family, work and cricket can be very tough. You manage this well throughout the year, not just during the cricket season itself.

To our tenacious Treasurer, Sam Campbell. As always, you have acquitted yourself in an exemplary fashion. Well done and it is my hope that you continue with your commitment in this regard.

To our Junior workhorses, Belinda Atlee, Deb Champion and Wes Giddings. Thanks to you all for your time and commitment to your respective roles. Without your passion and love for the kids and cricket, the overall administration of the Club would be much more difficult and the Junior ranks would not be looking so strong.

Outstanding fees is always an issue and the focus needs to remain. We all need to take the message back to our mates and let them know how this impacts the Club financially. If people don't pay their fees, there is no Club. It's a very simple equation. Last season saw some significant expenditure and this season should be one of consolidation, for the most part.

The juniors are the future of our Club and we, the senior players and clubmen, need to assist the junior players as much as possible. The combined administration has been beneficial, but it is more around the on-field aspects that requires attention. Belinda Attlee has submitted a list of players to me and I have subsequently disseminated this to the Board. After today's meeting, and when positions are known, we need to start reaching out and talking to them about the coming season and discuss with them where we are hoping to see them play. Ideally, this needs to be done by the President and Captains. And when they turn up to play, we need to work hard to make them feel like they are part of the Group.

To the members of the outgoing Committee, I thank you for your contributions and commitment

throughout the year. This is a voluntary job with few rewards, other than our ongoing successes on the field. Thankfully, that is enough for most of us and it is indicative of your commitment to the Club and what it stands for.

Special thanks must be afforded to our major sponsor, Dubbo RSL Club, and our Director, John Millar and General Manager Gus Lico. Their financial and moral support is the foundation for our on, and off, field successes. We are extremely lucky to have such a great sponsor.

I would also like to thank all of our other sponsors for their commitment and ongoing support.

Congratulations must be extended to our First and Second Grade boys who both had an amazing finish to the Season. One hard fought win in Firsts and a pure show of strength and class in Seconds, seeing them come away with their third on the trot. It's incredible to think that we are lining up with similar strength in both sides, setting the tone for another very strong season in the two top grades in 2017/2018. There is work to do in thirds and I firmly believe that the current format is disadvantageous to what we are trying to achieve. Unfortunately we are stuck with it for another year due to the wilful blindness of other clubs who are more concerned about themselves than the greater good of the game.

The exchange program was another success with young Jake Caudwell travelling over to be a part of our Club. What a fairy-tale for him: Brewery Shield and the final wicket to win the Whitney Cup. A huge thanks to Grant Madsen and Megan Whitney for opening their home to Jake... and also to the RSL Club for ensuring gainful employment for Jake.

Finally, I'm very pleased to be stepping aside for a new face to take the Club forward. I indicated last year that my time back in the Chair was limited and only until someone was ready to step up and bring some fresh ideas on where to from here. It's fantastic that that is happening now. Thanks for your support and all the best to you all for the 2017/2018 Season.

Yours in cricket,

Wayne Cole – President

DUBBO RSL – COMBINATION BOWLS CLUB

I wish to firstly thank the RSL Club for their continued support this year.

Without this support and the support of other sponsors, KFC and Butchers on Macquarie; the RSL Combination Bowls would have a tough time running.

I report sad news in the passing of Life Member, John Markey this year. He is sadly missed by all, as

DUBBO RSL INNER CLUB – REPORTS

well as Kevin Lindsay and Graham Chick.

Also, I thank all on committee that help on Sunday mornings.

Thanks also to Dick Smith, and all the bar staff at the Macquarie Club for opening early Sunday mornings. The bowling greens are the best in Dubbo I feel, a great job done by Garry King the Green Keeper.

Bowling numbers of 15 to 25 each week make for a good morning's bowling. This is a great way for new bowlers to start. New members are always welcome with new members starting to play over the last few months. If anyone is interested in playing bowls on Sunday mornings, please ring me at the Macquarie Club on Sunday mornings prior to 9am for a 9.30am start.

The Christmas party in the RSL Jacaranda Room was a good chance to meet member's wives and partners. Life memberships were given by Gordon Taylor to myself and Mauire Cole for years of work on the Club Committee. A great time was had by all. Raffle each week gives members a chance to go home with a cold one and also helps with the cost of the end of year party, with prawns, ham, salad and cold drinks loved by everyone.

Thanks again to all combination bowlers for their continued support of Sunday mornings.

Thankyou,

Noel Hogden –
RSL Combination Bowls Vice- President

DUBBO RSL – DARTS CLUB

The 2017 RSL Darts Club activities commenced on 30th January 2017 with 27 players and 6 reserves. The Summer Competition ran for 23 weeks, including finals.

The winning team was Lenny Bateups' team, "The Commitments". The other members of this team were Jason Hildred and Kelly Crosby.

Runners up were Tom Lovedee, Dave McGrath and Jarrod Kennedy. Throughout the competition there were 17 x 180's thrown with Tom Lovedee and Lenny Bateup throwing 5 each.

The winter comp kicked off on 24th July with the same players. Lenny Bateups' team lead through the season and finished with 80 points, a clear leader going into the finals being 23 points ahead of the next team. Unfortunately, they lost both games during the finals ending up 4th. The winners were Matt Buckland, Jarrod Kennedy and Wayne Bruce who defeated Tom Lovedee, Chris Dawson and Julie Ryan in a marathon final.

Due to the competition not finishing until 27th November there wasn't enough time to play the singles and doubles championships before Christmas. It was decided to play them early in 2018. There were 9 x 180's thrown through the comp with Lenny and Tom having the most with 6 and 5 respectively.

During the Long Weekend in June two teams travelled to Bondi Junction to play in the NSW Fours championships. One team, graded into division 1 and consisted of:

Eric Dawson
Matthew Buckland
Rob Crowe
Steve Buckland

Unfortunately, they didn't make the finals and finished in 4th position.

The other team who travelled to Bondi Junction had been graded into Division 2 and played much better coming home as the Division 2 State Champions, a great effort.

Next year they will have to go up to Division 1 and, if they play as well as this year, have a good chance of winning that as well. The team consisted of:

Carl Ludwig
Tom Lovedee
Chris Dawson
Graeme Bruce

Eric Dawson – Secretary
Jeff Caldbeck – Chairman

DUBBO RSL – EUCHRE CLUB

2017 was another successful and enjoyable year for our Euchre Club. We have had regular attendance by all our long standing members and we have also welcomed in several visitors who have become regulars.

Our year was concluded with the usual Christmas Party, where we enjoyed a very tasty meal by the Club and very well organised by our secretary Doreen Dawson-Heywood.

RSL Euchre Club Champion for 2017 was won by Margaret McMartin in a very close finish with runner-up Doreen Dawson-Heywood. Congratulations to both of these players. We were unfortunately saddened by the passing of two of our long standing members in Gary Johnston and Rita Campbell, Rita was still playing at 97 years of age. May they Rest in Peace.

2018 has seen several Committee Members standing down from their positions and at the 2018 Annual General Meeting, the meeting elected Glen Ross Halbisch as President, Doreen Dawson-Heywood

DUBBO RSL INNER CLUB – REPORTS

remained as Secretary and David Gill took over the Treasurer position, I wish them all the best for 2018.

We encourage new members to come along and have a look, try, have a game, to see if you are interested in playing euchre regularly. New members would be made very welcome. We meet in the RSL Club, "Round" room from 7.30pm to 10.00pm, every Tuesday evening.

Finally, I would like to take this opportunity to thank President John Millar and the Board of Directors, Gus Lico and his Staff in general for their continued support of our RSL Euchre Club.

William Greenwood – Chairman, RSL Euchre
David Gill – President, RSL Euchre

DUBBO RSL – GOLF CLUB

As is usual, the first part of my report is easy. The Golf Club as per always, is going strongly. We have maintained our financial base of around 170 members and we average somewhere in the vicinity of 50 or 60 players each Sunday taking into account winter and summer seasons.

Club champions for 2017 were, in A Grade Justin Moses, B Grade Lenny Swan, and in C Grade Shane Morris. Congratulations guys.

The RSL Golf Club AGM has just been held and the major office bearers were all returned. Captain is Dudley Beetson, V/C Robert Hargraves, Secretary Dave "Woody" O'Brien, and Pete McQuillan is our Treasurer.

Although our traditional reciprocal visits with Belmore RSL have unfortunately, in numbers, fallen off over the past few years, 2018 marks the 50th anniversary of our yearly contests. This year it is Belmore's turn to visit Dubbo in October and plans are already in hand to make this a weekend to remember, so please make a note in your calendar. We want to make this a special visit.

The Nelson Bay trip is again on the agenda and the final plans for this journey to play some of the finest golf courses on the mid north coast are just about complete. Looks like a full contingent as usual, and Pete McQuillan is to be congratulated again.

Our thanks to Dubbo Golf Club for their continued help and co-operation, to the Management and Staff and also Craig Mears and Staff in the Pro Shop.

Of course it goes without saying that we owe our very existence to the Dubbo RSL Memorial Club. The support of the Club since our formation in 1967 has been outstanding and we must show our appreciation by continued use of the Club. To the Board, Management, and Staff, our heartfelt thanks.

Now comes, for me, the hard part. This will be my last report as I will not be standing for reelection for the Board at the Annual General Meeting of the RSL Club in April. I have met some great people and shared some outstanding times, both here and on away trips, over my time as Chairman. It would be impossible to name names (and unfortunately some are no longer with us) but to all, for your friendship, thanks. It has been a wonderful ride.

Since the beginning of the RSL Golf Club in 1967, we have only had 3 Chairmen, Lawson Slapp 1967 to 1976, Mike George 1977 to 1989, and myself since 1990. I can only hope that the next one has such a great experience.

Matt Dover – Chairman

DUBBO RSL – INDOOR BOWLS CLUB

Our membership was consistent for 2017. We played 35 social nights on a Tuesday and the attendance was good.

There were 5 Sunday games. Gulgong, Wellington and Dubbo played the Jane McGrath Day which was enjoyable and successful.

Our year ended with our presentations and Christmas Dinner which was enjoyed by all. Thank you to Staff and Management.

Good bowling to our members and any new members.

Shirley Reberger – Vice Chairman

DUBBO RSL – MUSIC CLUB

2017 saw steady growth in the Dubbo RSL Music Club with new members exhibiting a great variety in musical talent.

Due to the variety of performers, the music has also been varied in style, from country to jazz and all genres in between. We rely entirely on the quality of entertainment to draw an interested audience and we feel the level of professionalism has risen greatly.

We continue to encourage members to attend rehearsals a week before each performance so their material can be rehearsed by the band. This leads to a more professional standard of acts on the night and confidence in the performer.

The RSL Music Club is proud to have contributed to the successful music careers of several young artists who often return to perform with the Club.

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Many of the “mature” artists are there to enjoy the comradeship and share a love of music, as well as to develop their talent with support from other performers.

The RSL Music Club has continued to upgrade stage equipment with modern and efficient units. This has also reduced the amount of equipment such as heavy amplifiers and improved quality.

Once again we thank our Vice Chairman, Tony Dess, for his continued enthusiasm and competent organisational skills which has seen the Club grow and develop to the high standard it has achieved today. Thanks also to all office-bearers and committee members who have helped in the smooth running of the Club, and finally the members themselves.

Finally, the RSL Music Club would like to thank the Dubbo RSL Club Management Board and Directors for their continued support and we look forward to providing enjoyable entertainment during 2018.

Chris Gorton – Secretary

DUBBO RSL – SNOOKER CLUB

It is once again my pleasure to present to you my Chairman's report for the past year.

All our annual tournaments were very keenly contested and it is pleasing to see some new names appearing.

The Jim Lang Memorial event is a popular day and the winners in 2017 were Michael Russell and Will McKinnon.

The Matt Dover Remembrance was won by Brad Pearce. Thank you Matt for the support.

The long standing Kevin Williams Singles event was won on the night by Tony Le.

Mick Davis was the winner of another popular event in the Vern Traegar Singles.

Another of our one-day events was the Silver Fox Bright Shirt Day and Don Tomlinson was the winner on that day.

The Leading Edge Computers sponsored tournament is a much sought after event and I take this opportunity to say a sincere thankyou to Rhett Stockdale for his sponsorship of this event. The winner on this day was Michael Toomey.

Another of our long-term events is the Doug Crawford Memorial Doubles and the winners this year were Wayne Burge and Kallan Kelleher.

The blue ribbon event, our A, B and C Grade Championships saw some entertaining finals with our A Grade champion being a newcomer, Ian Barber

who defeated Michael Brady. Our B Grade was won by a consistent Don Tomlinson who defeated a gallant Simon Lewis. In our C Grade, veteran Michael Twohill defeated Peter Eames in another entertaining final.

Congratulations to all our winners and runners up and to all members who participated in these events.

Our Club Person of the Year for 2017 was a member who has given many years to our Snooker Club and richly deserves his award. I refer to Michael Russell. A great job well done Michael.

A very successful raffle was conducted through the year and our sincere thanks to members who donated various prizes - Wayne Burge (Inflatable World); Michael & Margaret Twohill (motel accommodation); Brad Brooks (wood); Gordon Evans (wood) and Simon Lewis (snooker cue) and to all members who purchased tickets to the value of \$700 which was presented to a very grateful organisation in Headspace. Well done members!

We played host to Moree and Muswellbrook and also visited their two clubs throughout the year and as always a good time was had by all.

I take this opportunity to thank my committee, especially our Secretary, Christine Castlehouse, and Treasurer Michael Twohill for their untiring energy and expertise.

Our grateful thanks to Gus Lico and Annabelle Fisher for all their help throughout the year.

In conclusion I would like to thank the Board of Directors of the Dubbo RSL Memorial Club for their continued support and look forward to 2018.

Barry Grady – Chairman

DUBBO RSL – 78'S SOCCER CLUB

2017 proved to be another successful year for the 78's. 78's had two teams entering the local soccer competition this season. One Ladies side and one Men's 3rd grade side.

The Ladies competition was split into 2 divisions from the start of the season. The 78's Ladies were placed in Division 1. It proved to be a close and hard season with only 3 points between 1st and 3rd in the Minor Premiership. The 78's Ladies finished in 3rd place, qualifying for the semifinals. The Ladies won their elimination semifinal against Dubbo FC, but went down 2-3 to Macquarie in the next round missing out on a Grand Final spot. The team led by Captain Amber-Lea Ryan can look back on a great season however, with a lot of new players this season the team improved throughout the year. The team did win this year's preseason Challenge Cup for the 2nd time.

The Men's 3rd Grade side had a few players returning

DUBBO RSL INNER CLUB – REPORTS

after having the previous season off. With the returning players and new players coming into the side it looked like a strong side on paper. On the field it proved to be just that. Only losing two games on the road to their Minor Premiership this season. The team went into the major semifinal with confidence and won the game against Newtown qualifying for the Grand Final. In the Grand Final they came up against Newtown once again. Led by Coach Mark Austin and Team Manager Paul Perry the team won the Grand Final 2-0. Both goals coming in the 1st half from Craig Ross and Jason Moffitt and Man of the Match went to 78's Matt Hare. Great end to the season for the team with plenty to build on for the future.

And huge thanks to the Dubbo RSL Club for sponsoring and supporting our Club. Next year is the 40th Year of the 78's Soccer Club, so a big year to look forward to both on and off the field.

Presentation Night for the 2017 season was held Friday 15th September at the RSL Club. Player's Player Awards went to Brad Pearce for the Men's side and a 3 way tie in Ladies team to Milla Ross, Matilda Montague and Matilda Low.

Best and Fairest went to Craig Ross and Amanda Campion. Most Improved George Rodrom, Mikala Smyth and Kira-Lee Tyrrell. Golden boot awarded to Ben Ashcroft and Matilda Low.

Thanks to Cassandra Box and Faye Wheeler for their help on the committee. Thanks to Paul Perry and Darren Austin for their work with the Men's side. Thanks to the RSL Youth Soccer Club and thanks to all our players and supporters of the RSL 78's.

Steffen Frandsen – President

DUBBO RSL – SQUASH CLUB

It is hard to believe that 2017 has come and gone as quickly as it has. Once again the Squash Club has had an enjoyable year with support by both RSL Squash Club participants and interested onlookers.

The Squash Club has held the usual three competitions over the year, two Summer and one Winter.

Numbers across the board have dropped slightly over the year, however we have still managed to compete with 6 Teams playing 2 Rounds (usually 10 weeks) in each designated competition. Finals in all three comps were held over a 3 week period and with each final the Club supplies supper which is enjoyed by both players and their supporters.

As per previous years, we took the opportunity to enjoy some Christmas Cheer at the finals of the last Summer Comp. Nibbles were supplied by the RSL

Club and the Lucky Door prizes were appreciated by those with the lucky numbers.

The Squash Club participated again in the Annual Orange Intertown Competition which is held over a weekend in May. Dubbo was represented by two Teams this year:-

The A Grade Team of Eric Reynolds, Blake Ellis, Matt Rogan and Will Kelly had a good weekend but fell one game short of the final. They came up against a strong Wyong Team featuring one of our former players, Aaron Moulds.

The C Grade Team of Aaron Strudwick, Dan Wagner, Ian Shepherdson and Garry Ashford also played well until the final match, going down to Crookwell in the semis.

A big thank you to Dan Wagner for travelling all the way from Mackay QLD to compete with his former Dubbo players.

A great weekend was had by all and we look forward to a good showing again in 2018.

The Monday Night Competition will start again in early February 2018. The Committee has decided to change the format of the comps in 2018, we will be playing two instead of three comps over a longer time period.

As usual, the Club is always looking for additional players whether they are previous players looking to return to squash, players that may have moved to Dubbo or neighbouring towns. Beginners are also encouraged to join our competitions, we are more than happy to teach those people who would like to learn the game. We only play on a Monday night with starting times 6.30 to 7.00 pm.

In addition to comp fees, all players will have to be Financial Members of the Dubbo RSL Memorial Club and will also need to pay an additional fee of \$10.00 to the RSL Health & Aquatic Club for the use of their facilities.

The Squash Club can be contacted through our Facebook page or the Health Club Reception on 6884 1777.

We would like to again thank both the committee members and players for their participation and support of the Squash Club throughout 2017.

Thank you to Colin Rootes – Chairman of our Club, for all his support over the many years.

Also, thank you for the continued support from Heather, Sandy, Gus and Staff at the Dubbo RSL Memorial Club. We are very appreciative and look forward to working together in 2018.

Eric Reynolds – Club Captain
Terese Smith – Secretary
Judy Knapp - Treasurer

DUBBO RSL INNER CLUB – REPORTS

DUBBO RSL – SWIMMING CLUB

It is with great pleasure that I present the Annual Report of the Dubbo RSL Swimming Club, known all over as the 'Dubbo Ducks'.

I'd like to start off by congratulating Roger Mackay on being recognised and awarded Life Membership for his service and dedication to the Dubbo Ducks. Well done Roger, for what you do for all of the Ducks.

The Ducks attended the AIF Western Districts Swimming Championships at Wellington in February 2017. Mark Scullard took out the main event, the 50m open sprint, Peter Smith won the 100m open handicap and the RSL Championship 50m went to Tom Gray. The two main relays were won by the Ducks also. Overall the Ducks had 8 first places, 3 second places and 4 third places. Not a bad carnival for the Dubbo Ducks!

At the presentation evening the following was presented:

Peter Smith - Open Championship
John Wherritt - He done it again the Bridesmaids
Mark Scullard - Open 100m
Tom Gray - RSL Championship
John McLean - Champion of Champions
Glen Smith - Most improved
Andrew Schloeffel - Ken McMullen Award
Tony Wall - Vern Traegar Trophy
Craig Schoeffel - Tom Flynn Ironman
David Sparkes - Club Person of the Year
Ian Henderson - Yearly point score
Roger Mackay - Life Membership

I feel that the Ducks had another good year although at times our numbers were down. We are working on a recruitment drive.

To the Ducks, I would like to thank you all for our 2017 full calendar. You turn up, swim and fill in at jobs on our Sunday morning swim. As well as your support in selling raffle tickets, the Ducks lunches at the Club and all other events that the Ducks are called in to assist.

To the Executive of our Swimming Club, Vice Chairperson, Henry Willcockson, Secretary Gail Braydon, Treasurer Ron Everett, Captain David Sparkes and all the Committee members. Thank you for the way you all go above and beyond your jobs to keep our Club, the Dubbo Ducks going. You may not know that the Dubbo RSL Swimming Club is the longest running sporting Club in Dubbo. Well done to all, and keep our Club above the rest!

We must thank Gus Lico, General Manager and all his staff at the Dubbo RSL Memorial Club for the support you have given the Ducks. To John Millar and your Board, thank you for your generosity, cooperation,

support and assistance that the Ducks receive throughout the year also.

To the members of the Dubbo RSL Memorial Club, if you would like to join us for a swim on Sunday morning be at the Club pool at 9 and be ready to enjoy yourself.

Tom Gray – Chairperson

DUBBO RSL – TENNIS CLUB

It has been another good year of tennis at the RSL courts during 2017. Our member numbers have remained about the same as 2016 with two courts being used each week. 2017 saw many dedicated members play no matter what the weather conditions. As usual, new members would always be welcome. We play every Saturday (weather permitting) starting from 12:45p.m. Anyone requiring further information should contact Ron Anderson on 6884 2957 or Kim Honeyman on 6882 4743.

Dubbo RSL Tennis Club caters for all adult players of all ages and abilities. Because we are a social group there is no pressure to attend each Saturday. Costs are very reasonable (\$4 per Saturday plus \$5 annual RSL Tennis Club membership). The RSL kindly gives us points for our membership cards. We conduct a draw for points each week.

Christmas in July and our annual Christmas dinner were held in the 178 Restaurant and the Jacaranda Room respectively. Both were enjoyable and happy times with delicious meals. Well done to the RSL staff.

It was with great sadness that we lost one of our most dedicated and committed members this year. Trudy was a true inspiration to us all and we will miss her dearly. Thanks go to those who attended Trudy's funeral service representing the RSL Tennis Club.

Thanks also go to the Tennis Club members for their support throughout 2017 and we look forward to more enjoyable tennis in 2018.

Colin Rootes – Chairman

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

DIRECTORS' REPORT

Your Directors present their report on the Dubbo RSL Memorial Club Limited for the financial year ended 31 December, 2017.

Directors

The names of Directors in office any time during or since the end of the year are:

Millar, John	Dover, Arthur Mathew	Gray, Thomas Joseph
Caldbeck, Jeffrey John	Grady, Barry Clarke	Greenwood, William
Hayden, Leane Gail	Rootes, Colin James	Whalan, Peter Arnold

Directors have been in office since the start of the financial year to the date of this report unless otherwise stated.

Information on Directors

MILLAR, John

Retired
Elected to Board 1994
President April 2002

DOVER, Arthur Mathew

Retired
Elected to Board 1985
Vice-President 1999

GRAY, Thomas Joseph

Retired
Elected to Board 1993
Vice-President 2003

CALDBECK, Jeffrey John

CEO – *Rural Financial Counselling Service NSW Central West*
Appointed to Board 2007
Director

HAYDEN, Leane Gail

Managing Director – *Computer Research and Technology*
Appointed to Board 2017
Director

GREENWOOD, William

Retired
Elected to Board 2003
Director

GRADY, Barry Clarke

Retired
Elected to Board 1988
Director

ROOTES, Colin James

Retired
Elected to Board 1990
Director

WHALAN, Peter Arnold

Real Estate Agent
Appointed to Board 2004
Director

Meetings of Directors

During the financial year, 26 meetings of Directors (including committees) were held. Attendances were:

NAME	DIRECTORS MEETINGS		COMMITTEE MEETINGS	
	Number Eligible to attend	Number attended	Number Eligible to attend	Number attended
Millar, John	12	11	14	13
Dover, Arthur M	12	11	2	1
Gray, Thomas J	12	8	0	0
Caldbeck, Jeffrey J	12	8	13	12
Grady, Barry C	12	10	2	1
Greenwood, William	12	11	0	0
Hayden, Leane G	7	6	6	5
Rootes, Colin J	12	11	12	10
Whalan, Peter A	12	10	0	0

Principal Activities

The principal activity of the company throughout the year was to provide members and their guests with the amenities and facilities usually associated with a Social Club. No significant changes in the nature of that activity occurred during the year.

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

DIRECTORS' REPORT

Operating Results

The profit for the year before income tax amounted to \$2,143,932.

The profit for the year after providing for income tax amounted to \$2,077,220.

Review of Operations

The company's sales revenue increased by 1.8% this year and the cost of sales decreased by 1.1%.

Operating costs and depreciation charges decreased by 1.9%. Other revenues increased by 21.6%.

Short and Long Term Objectives

The Board has established short and long term objectives as outlined in the Club's strategic plan which is reviewed on an annual basis. These objectives are both financial and non financial, and are aimed towards providing a comfortable and secure environment to meet the needs of its members and staff. These objectives are measured through both financial and non financial key performance indicators that have been determined relevant to the registered club industry.

Key Performance Indicators

The company measures its own performance through the use of both quantitative and qualitative benchmarks. The benchmarks are used by the Directors to assess the financial sustainability of the company and whether the company's short-term and long-term objectives are being achieved.

Strategies

To achieve its stated objectives, the company has adopted the following strategies:

We have a training plan in place for all employees and Directors to develop and enhance their skillset. Courses attended include but are not limited to Frontline Management, Certificate II and III in Hospitality, Diploma in Hospitality, Diploma in Business, Diploma in Management, Duty Management training and Club Director training.

The Sustainability Advantage Program is ongoing and continues to be a priority for the Club. We endeavour to progress from Silver to Gold Status in the near future. Further solar power is being considered for the main club after the success of installations at the Motel and Health And Aquatic Centre.

Members' Guarantee

The company is incorporated under the Corporation Act 2001 and is limited by guarantee and accordingly does not have a share capital. If the company is wound up, the Constitution states that each member is required to contribute a maximum of \$5.50 towards meeting any outstanding obligations of the company. At 31 December 2017, the maximum collective total amount that members of the company are liable to contribute if the company is wound up is \$98,043 (2016: \$99,726). If any property remains upon winding up it cannot be distributed to members, but must be transferred to the Dubbo Sub-Branch of the Returned Services League of Australia (NSW Branch) Incorporated.

Auditor's Independence Declaration

A copy of the auditor's independence declaration as required under section 307C of the Corporations Act 2001 is set out on page 14.

Signed in accordance with a resolution of the Board of Directors.



John Millar – PRESIDENT

Dated this 13th day of March, 2018.



Christies
ACCOUNTANTS & ADVISORS
Established 1946
ABN 93 730 992 913

27 Church St, (P.O. Box 168), Dubbo NSW 2830

Dubbo 6882 3633 Narromine 6889 1023 Trangie 6888 8203
Facsimile 6884 2096 Email admin@christiesaaa.com.au
Website www.christiesaaa.com.au

Partners: *David Rich* B.Bus, FCA, CTA *David Chapman* B.Bus, CA *Jeremy Dickson* B.Bus, CA

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

**AUDITOR'S INDEPENDENCE
DECLARATION**

Under Section 307C of the Corporations Act 2001

TO THE DIRECTORS OF DUBBO RSL MEMORIAL CLUB LIMITED

I declare that, to the best of my knowledge and belief, during the year ended 31 December 2017 there have been no contraventions of:

- (i) the auditor independence requirements as set out in the Corporation Act 2001 in relation to the audit; and
- (ii) any applicable code of professional conduct in relation to the audit.

**Dated this 13th day of March, 2018
27 Church Street,
Dubbo NSW 2830**

**Christies Accountants & Advisors
David Rich
Partner**



Chartered Accountants

Registered Company Auditors
Registered Tax Agents



Liability limited by a scheme approved
under Professional Standards Legislation

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

STATEMENT OF PROFIT OR LOSS AND OTHER COMPREHENSIVE INCOME

For the year ended 31 December, 2017

	NOTE	2017 \$	2016 \$
Sales revenue	2	24,027,082	23,596,677
Cost of sales		<u>(6,133,879)</u>	<u>(6,199,829)</u>
Gross profit		17,893,203	17,396,849
Other revenues	2	1,269,758	1,043,798
Employee benefits expense		(7,317,291)	(7,463,241)
Depreciation and amortisation expense	3	(2,504,183)	(2,377,304)
Finance costs	3	(93)	(100)
Other expenses		<u>(7,197,462)</u>	<u>(7,513,766)</u>
Profit before income tax		2,143,932	1,086,236
Income tax expense	4	<u>(66,712)</u>	<u>(64,113)</u>
Profit for the year		<u>2,077,220</u>	<u>1,022,123</u>
Statement of other comprehensive income			
Items that will not be reclassified subsequently to profit or loss:			
Gains on revaluation of land and buildings	9	<u>—</u>	<u>1,228,369</u>
Other comprehensive income for the year		<u>—</u>	<u>1,228,369</u>
Total comprehensive income attributable to members of the entity		<u>2,077,220</u>	<u>2,250,492</u>

The accompanying notes form part of these financial statements

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

STATEMENT OF FINANCIAL POSITION

As at 31 December, 2017

	NOTE	2017 \$	2016 \$
CURRENT ASSETS			
Cash and cash equivalents	5	9,835,456	7,669,435
Trade and other receivables	6	176,834	135,226
Inventories	7	395,953	482,086
Other assets	8	396,401	374,431
Current tax assets	4	6,142	83,144
TOTAL CURRENT ASSETS		<u>10,810,786</u>	<u>8,744,322</u>
NON-CURRENT ASSETS			
Property, plant and equipment	9	39,677,350	40,307,015
Deferred tax assets	4	5,526	18,817
Intangible assets	10	<u>2,025,106</u>	<u>2,025,106</u>
TOTAL NON-CURRENT ASSETS		<u>41,707,982</u>	<u>42,350,938</u>
TOTAL ASSETS		<u>52,518,768</u>	<u>51,095,260</u>
CURRENT LIABILITIES			
Trade and other payables	11	1,591,668	1,925,532
Provisions	12	<u>483,681</u>	<u>479,994</u>
TOTAL CURRENT LIABILITIES		<u>2,075,349</u>	<u>2,405,526</u>
NON-CURRENT LIABILITIES			
Trade and other payables	11	224,977	529,722
Deferred tax liabilities	4	28,618	23,669
Provisions	12	<u>351,213</u>	<u>374,953</u>
TOTAL NON-CURRENT LIABILITIES		<u>604,808</u>	<u>928,344</u>
TOTAL LIABILITIES		<u>2,680,157</u>	<u>3,333,870</u>
NET ASSETS		<u>49,838,611</u>	<u>47,761,390</u>
MEMBERS' EQUITY			
Retained Earnings		45,141,754	43,064,533
Reserves		<u>4,696,857</u>	<u>4,696,857</u>
TOTAL EQUITY		<u>49,838,611</u>	<u>47,761,390</u>

The accompanying notes form part of these financial statements

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

STATEMENT OF CHANGES IN EQUITY

For the year ended 31 December, 2017

	Retained Earnings	Asset Revaluation Reserve	Total
	\$	\$	\$
Balance at 31 December 2015	<u>42,042,410</u>	<u>3,468,488</u>	<u>45,510,898</u>
Profit for the year	1,022,123	–	1,022,123
Gain on revaluation of land and buildings	–	1,228,369	1,228,369
Balance at 31 December 2016	<u>43,064,533</u>	<u>4,696,857</u>	<u>47,761,391</u>
Profit for the year	<u>2,077,220</u>	–	<u>2,077,220</u>
Balance at 31 December 2017	<u><u>45,141,754</u></u>	<u><u>4,696,857</u></u>	<u><u>49,838,611</u></u>

The accompanying notes form part of these financial statements

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

STATEMENT OF CASH FLOW

For the year ended 31 December, 2017

	NOTE	2017 \$	2016 \$
CASH FLOWS FROM OPERATING ACTIVITIES			
Receipts from customers		27,477,684	26,548,216
Payments to suppliers and employees		(23,602,340)	(22,142,331)
Interest received		205,979	245,045
Finance costs		(93)	(100)
Income tax refunded/(paid)		28,530	(92,656)
Land tax paid		<u>(35,512)</u>	<u>(33,987)</u>
Net cash provided by operating activities	15	<u>4,074,248</u>	<u>4,524,187</u>
CASH FLOWS FROM INVESTING ACTIVITIES			
Proceeds from sale of property, plant and equipment		77,509	80,088
Payment for property, plant and equipment		<u>(1,985,736)</u>	<u>(4,720,210)</u>
Net cash used in investing activities		<u>(1,908,227)</u>	<u>(4,640,122)</u>
Net increase (decrease) in cash held		2,166,021	(115,935)
Cash at the beginning of the year		<u>7,669,435</u>	<u>7,785,370</u>
Cash at the end of the year	5	<u><u>9,835,456</u></u>	<u><u>7,669,435</u></u>

The accompanying notes form part of these financial statements

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

Note 1 STATEMENT OF SIGNIFICANT ACCOUNTING POLICIES

Basis of Preparation

The financial report covers the economic entity of the Dubbo RSL Memorial Club Limited. The company is limited by guarantee, and is incorporated and domiciled in Australia. The company applies Australian Accounting Standards – Reduced Disclosure Requirements as set out in AASB 1053: *Application of Tiers of Accounting Standards*.

The financial report is a general purpose financial report that has been prepared in accordance with Australian Accounting Standards – Reduced Disclosure Requirements of the Australian Accounting Standards Board (AASB) and the Corporations Act 2001. The company is a not-for-profit entity for financial reporting purposes under Australian Accounting Standards.

Australian Accounting Standards set out accounting policies that the AASB has concluded would result in financial statements containing relevant and reliable information about transactions, events and conditions. Material accounting policies adopted in the preparation of the financial statements are presented below and have been consistently applied, unless otherwise stated.

The financial report, except for the cash flow information has been prepared on an accruals basis and is based on historical costs modified by the revaluation of selected non-current assets, financial assets and financial liabilities for which the fair value basis of accounting has been applied.

Accounting Policies

(a) Income Tax

The income tax expense (income) for the year comprises current income tax expense (income) and deferred tax expense (income).

Current income tax expense charged to profit or loss is the tax payable on taxable income. Current tax liabilities (assets) are measured at the amounts expected to be paid to (recovered from) the relevant taxation authority.

Deferred income tax expense reflects movements in deferred tax asset and deferred tax liability balances during the year as well as unused tax losses.

Current and deferred income tax expense (income) is charged or credited outside profit or loss when the tax relates to items that are recognised outside profit or loss.

Except for business combinations, no deferred income tax is recognised from the initial recognition of an asset or liability where there is no effect on accounting or taxable profit or loss.

Deferred tax assets and liabilities are calculated at the tax rates that are expected to apply to the period when the asset is realised or the liability is settled and their measurement also reflects the manner in which management expects to recover or settle the carrying amount of the related asset or liability.

Deferred tax assets relating to temporary differences and unused tax losses are recognised only to the extent that it is probable that future taxable profit will be available against which the benefits of the deferred tax asset can be utilised.

Current tax assets and liabilities are offset where a legally enforceable right of set-off exists and it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur. Deferred tax assets and liabilities are offset where: (a) a legally enforceable right of set-off exists; and (b) the deferred tax assets and liabilities relate to income taxes levied by the same taxation authority on either the same taxable entity or different taxable entities, where it is intended that net settlement or simultaneous realisation and settlement of the respective asset and liability will occur in future periods in which significant amounts of deferred tax assets or liabilities are expected to be recovered or settled.

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

(b) Inventories

Inventories are measured at the lower of cost and net realisable value.

(c) Property, Plant and Equipment

Each class of property, plant and equipment is carried at cost or fair value less, where applicable, any accumulated depreciation and impairment losses.

Property

Freehold land and buildings are shown at their fair value (being the amount for which an asset could be exchanged between knowledgeable willing parties in an arm's length transaction), based on periodic, but at least triennial, valuations by external independent valuers, less subsequent depreciation for buildings.

Increases in the carrying amount arising on revaluation of land and buildings are recognised in other comprehensive income and accumulated in the asset revaluation reserve in members' equity. Decreases that offset previous increases of the same asset class are recognised in other comprehensive income and reduced from the asset revaluation reserve directly in equity. All other decreases are recognised in profit or loss.

Any accumulated depreciation at the date of revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

Plant and equipment

Plant and equipment are measured on the cost basis less accumulated depreciation and any impairment losses. The carrying amount of plant and equipment is reviewed annually by directors to ensure it is not in excess of the recoverable amount from these assets. In the event that the carrying amount of plant and equipment is greater than its estimated recoverable amount, the carrying amount is written down immediately to its estimated recoverable amount and impairment losses are recognised either in profit or loss or as a revaluation decrease if the impairment relates to a revalued asset.

Depreciation

The depreciable amount of all fixed assets including buildings and capitalised lease assets, but excluding freehold land, is depreciated on either a straight line or diminishing value basis over their estimated useful lives to the company, commencing from the time the asset is held ready for use. Leasehold improvements are depreciated over the shorter of either the unexpired period of the lease or the estimated useful lives of the improvements. The depreciation rates used for each class of depreciable assets are:

Class of Fixed Assets	Depreciation Rate
Buildings	2.5% - 5%
Leasehold Improvements	7.5% - 15%
Plant & Equipment	2% - 40%

The assets' residual values and useful lives are reviewed, and adjusted if appropriate, at the end of each reporting period.

Gains and losses on disposals are determined by comparing proceeds with the carrying amount. These gains or losses are recognised in profit or loss in the period in which they arise. When revalued assets are sold, amounts included in the revaluation reserve relating to that asset are transferred to retained earnings.

(d) Financial Instruments

Financial instruments are initially measured at cost on trade date, which includes transaction costs, when the related contractual rights or obligations exist. Subsequent to initial recognition these instruments are measured at each reporting date using the same criteria. The company assesses whether there is objective evidence that a financial instrument has been impaired at each reporting date. Impairment losses are recognised in the statement of profit or loss.

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

(e) Impairment of Assets

At each reporting date, the company assesses whether there is any indication that an asset may be impaired. If such an indication exists, the recoverable amount of the asset, being the higher of the asset's fair value less costs of disposal, depreciated replacement cost and value in use, is compared to the asset's carrying amount. Any excess of the asset's carrying value over its recoverable amount is recognised immediately in profit or loss unless the asset is carried at a revalued amount. Any impairment loss of a revalued asset is treated as a revaluation decrease. Where it is not possible to estimate the recoverable amount of an individual asset, the entity estimates the recoverable amount of the cash-generating unit to which the asset belongs. Impairment testing is performed annually for intangible assets with indefinite useful lives.

(f) Intangibles

Intangible assets consist of poker machine entitlements. Poker machine entitlements are considered to have an indefinite useful life and as a consequence no amortisation has been charged. Poker machine entitlements are tested annually for impairment and are carried at cost less any accumulated impairment losses.

(g) Employee Benefits

Provision is made for the company's liability for annual leave, sick leave and long service leave arising from services rendered by employees as at the end of each reporting period. Employee benefits that are expected to be settled within one year have been measured at the amounts expected to be paid when the liability is settled, plus related on-costs. Employee benefits payable later than one year have been measured at the present value of the estimated future cash outflows to be made for those benefits and are disclosed as non-current liabilities.

All employees of the company receive superannuation entitlements by way of fixed superannuation guarantee contributions to the employee's superannuation fund of choice. All contributions are recognised as an expense when they become payable.

(h) Provisions

Provisions are recognised when the company has a legal or constructive obligation, as a result of past events, for which it is probable that an outflow of economic benefits will result and that outflow can be reliably measured. Provisions recognised represent the best estimate of the amounts required to settle the obligation at the end of the reporting period.

(i) Cash and Cash Equivalents

Cash and cash equivalents include cash on hand, deposits held at call with banks, other short-term highly liquid investments with original maturities of twelve months or less, and bank overdrafts. Any bank overdrafts are shown within short-term borrowings in current liabilities on the balance sheet. For general security purposes, the amount of cash on hand has not been separately disclosed in Note 5.

(j) Revenue

Revenue from the sale of goods is recognised upon the delivery of goods to customers. Interest revenue is recognised on a proportional basis taking into account the interest rates applicable to the financial assets. Revenue from the rendering of a service is recognised upon the delivery of the service to the customers. All revenue is stated net of the amount of goods and services tax.

(k) Goods and Services Tax (GST)

Revenues, expenses and assets are recognised net of the amount of GST, except where the amount of GST incurred is not recoverable from the Australian Taxation Office. In these circumstances, the GST is recognised as part of the cost of acquisition of the asset or as part of an item of the expense. Receivables and payables in the statement of financial position are shown inclusive of GST. Cash flows are presented in the cash flow statement on a gross basis except for the GST component of investing and financing activities, which are disclosed as operating cash flows.

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

(l) Comparative Figures

When required by Accounting Standards, comparative figures have been adjusted to conform to changes in presentation for the current financial year.

(m) Critical Accounting Estimates and Judgments

The directors evaluate estimates and judgments incorporated into the financial statements based on historical knowledge and best available current information. Estimates assume a reasonable expectation of future events and are based on current trends and economic data, obtained both externally and within the company.

Key Estimates:

Valuation of freehold land and buildings – The freehold land and buildings were independently valued at 31 December 2016. The valuation was based on the basis of Fair Value in accordance with AASB 116 and AASB 13. The valuation resulted in a revaluation increment of \$1,228,369 being recognised for the year ended 31 December 2016.

Employee Benefits – For the purpose of measurement, AASB 119: *Employee Benefits* defines obligations for short-term employee benefits as obligations expected to be settled wholly before 12 months after the end of the annual reporting period in which the employees render the related services. As the company expects that most employees will not use all of their annual leave entitlements in the same year in which they are earned or during the 12-month period that follows, the directors believe that obligations for annual leave entitlements satisfy the definition of other long-term employee benefits and, therefore, are required to be measured at the present value of the expected future payments to be made to employees.

(n) Trade and other Payables

Trade payables and other accounts payable are recognised when the company becomes obliged to make future payments resulting from the purchases of goods and services.

(o) Trade and other Receivables

Trade receivables and other receivables are recorded at amounts due less any allowance for impairment.

(p) Rounding

Some additions may not agree by small amounts due to rounding in the preparation of the financial report.

(q) Grant Revenue

State Government grant funding for a power generator has been accounted for as deferred income with the grant income brought to account on a systematic basis over the useful life of the asset. This treatment is in accordance with Accounting Standard *AASB 120 Accounting for Government Grants and Disclosure of Government Assistance*. For the year ended 31 December 2017, a portion of the funding was treated as grant income, with the remainder of the grant funding carried forward as deferred income. There are no unfilled conditions or contingencies attached to the receipt of the government assistance.

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

	NOTE	2017 \$	2016 \$
Note 2 REVENUE			
Sales revenue			
– sale of goods		6,440,409	6,474,046
– provision of services		<u>17,586,673</u>	<u>17,122,631</u>
		<u>24,027,082</u>	<u>23,596,677</u>
Other revenue			
– sundry revenue		717,017	576,943
– interest received		221,331	182,555
– commissions received		177,734	164,462
– rental received		152,237	76,114
– gain on disposal of plant and equipment		<u>1,439</u>	<u>43,724</u>
		<u>1,269,758</u>	<u>1,043,798</u>
Total revenue		<u>25,296,840</u>	<u>24,640,475</u>
Note 3 EXPENSES			
Depreciation and amortisation			
– buildings		616,825	655,726
– leasehold improvements		3,369	10,743
– plant and equipment		<u>1,883,989</u>	<u>1,710,834</u>
		<u>2,504,183</u>	<u>2,377,304</u>
Loss on disposal of plant and equipment		<u>35,149</u>	<u>109,187</u>
Finance Costs:			
– interest expense		<u>93</u>	<u>100</u>
Auditor's remuneration			
– auditing or reviewing the financial report		48,000	45,200
– taxation and advisory services		<u>4,000</u>	<u>3,500</u>
		<u>52,000</u>	<u>48,700</u>
Note 4 INCOME TAX EXPENSE			
(a) The components of tax expense comprise:			
Current tax		48,472	21,833
Deferred tax		<u>18,240</u>	<u>42,280</u>
		<u>66,712</u>	<u>64,113</u>
(b) The prima facie tax on profit before income tax is reconciled to income tax expense as follows:			
Prima facie tax payable on profit before income tax at 30% (2016: 30%)		643,180	325,871
Add (Less):			
Tax effect of:			
– tax deductible depreciation in excess of accounting depreciation		(12,946)	(64,440)
– temporary differences		(5,294)	(22,160)
– member only income and expenses		37,046	41,117
– the application of the principle of mutuality formula		<u>(595,274)</u>	<u>(216,274)</u>
Income tax expense		<u>66,712</u>	<u>64,113</u>

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

	2017	2016
	\$	\$
Note 4 INCOME TAX EXPENSE – Continued		
(c) Current tax assets comprise:		
– amount provided for the year	(48,472)	(21,833)
– tax paid during the year	54,614	104,977
	<u>6,142</u>	<u>83,144</u>
(d) Deferred tax assets and liabilities recognised:		
Deferred tax liability		
Opening balance	23,669	44,181
Charged or (Credited) to profit or loss		
– Other	4,949	(20,512)
Closing balance	<u>28,618</u>	<u>23,669</u>
Deferred tax asset		
Opening balance	18,817	81,610
(Charged) or Credited to profit or loss		
– Revaluation adjustments	–	(64,440)
– Other	(13,291)	1,647
Closing balance	<u>5,526</u>	<u>18,817</u>
Note 5 CASH AND CASH EQUIVALENTS		
Cash at bank and on hand	2,330,454	2,164,433
Short term bank deposits	7,505,002	5,505,002
	<u>9,835,456</u>	<u>7,669,435</u>
Note 6 TRADE AND OTHER RECEIVABLES		
Trade receivables	173,313	136,385
Provision for impairment	(1,159)	(1,159)
	172,154	135,226
Other receivables	4,680	–
Provision for impairment	4,680	–
	<u>176,834</u>	<u>135,226</u>
Note 7 INVENTORIES		
Trading stock at cost	305,098	346,272
Consumables at cost	90,855	135,813
	<u>395,953</u>	<u>482,086</u>
Note 8 OTHER ASSETS		
Accrued income	146,888	145,313
Prepayments	249,513	229,118
	<u>396,401</u>	<u>374,431</u>

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

	2017	2016
	\$	\$
Note 9 PROPERTY, PLANT & EQUIPMENT		
Land and Buildings		
Freehold land at fair value:		
– independent valuation 31 December 2016	8,275,000	8,275,000
Freehold land at cost	625,000	–
Total land	8,900,000	8,275,000
Buildings at fair value:		
– independent valuation 31 December 2016	24,525,000	24,525,000
Accumulated depreciation	(614,805)	–
Total buildings at fair value	23,910,195	24,525,000
Buildings at cost	430,088	–
Accumulated depreciation	(2,021)	–
Total buildings at cost	428,067	–
Total buildings	24,338,262	24,525,000
Total land and buildings	33,238,262	32,800,000
Capital Works in Progress		
At cost	62,916	42,999
Total capital works in progress	62,916	42,999
Leasehold Improvements		
At cost	162,124	162,124
Accumulated depreciation	(152,546)	(149,178)
Total leasehold improvements	9,578	12,947
Plant and Equipment		
At cost	19,800,051	19,393,615
Accumulated depreciation	(13,433,458)	(11,942,545)
Total plant and equipment	6,366,594	7,451,070
Total property, plant and equipment	39,677,350	40,307,015

Movements in Carrying Amounts

Movements in the carrying amounts for each class of property, plant and equipment between the beginning and the end of the current financial year.

	Freehold Land \$	Buildings \$	Capital Works In Progress \$	Leasehold Improvements \$	Plant & Equipment \$	Total \$
Balance at the beginning of the year	8,275,000	24,525,000	42,999	12,947	7,451,070	40,307,015
Additions	625,000	430,088	19,917	–	918,634	1,993,639
Disposals	–	–	–	–	(119,121)	(119,121)
Depreciation expense	–	(616,825)	–	(3,369)	(1,883,989)	(2,504,183)
Carrying amount at the end of the year	8,900,000	24,338,262	62,916	9,578	6,366,594	39,677,350

Asset Revaluations

The freehold land and buildings were independently valued at 31 December 2016 by Nicholas Brady, AAPI (VAL, P&M) Certified Practising Valuer. The valuation resulted in a revaluation increment of \$1,228,369 being recognised in the revaluation surplus for the year ended 31 December 2016.

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS**For the year ended 31 December, 2017**

	2017	2016
	\$	\$
Note 10 INTANGIBLE ASSETS		
Poker machine entitlements at cost	2,025,106	2,025,106
	<u>2,025,106</u>	<u>2,025,106</u>

In 2004, 2009, 2010, 2011 and 2012 the Liquor Administration Board granted the Dubbo RSL Memorial Club Limited a total of 100 additional Poker Machine Entitlements, which were acquired at the above total cost. No Poker Machine Entitlements have been acquired since 2012.

In addition to the above purchased Entitlements, the Club possesses a further 160 Poker Machine Entitlements, which were allocated prior to 2004. The Club therefore operates with a total of 260 Poker Machine Entitlements. However, only purchased Entitlements are recorded at a monetary value on the Statement of Financial Position.

Poker Machine Entitlements are considered to have an indefinite useful life. As a consequence no amortisation has been charged. During the year ended 31 December 2017 the entity determined that there was no impairment of Poker Machine Entitlements. In determining the recoverable amount of such assets the entity uses depreciated replacement costs and net cash flows from cash generating units methodology.

Note 11 TRADE AND OTHER PAYABLES

Current		
– Trade payables	550,754	785,577
– Accrued expenses	701,139	755,692
– Deferred income	260,774	311,910
– Other payables	79,000	72,353
	<u>1,591,668</u>	<u>1,925,532</u>
Non-current		
– Trade payables	136,111	406,389
– Deferred income	88,866	123,332
	<u>224,977</u>	<u>529,722</u>

Note 12 PROVISIONS

Current		
– Provision for employee benefits	483,681	479,994
Non-current		
– Provision for employee benefits	351,213	374,953
	<u>834,894</u>	<u>854,947</u>

Analysis of total provisions

Opening balance	854,947	800,206
Additional provisions raised during year	379,374	486,233
Amounts used	<u>(399,427)</u>	<u>(431,491)</u>
Closing balance	<u>834,894</u>	<u>854,947</u>

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

	2017	2016
	\$	\$
Note 13 CONTINGENT LIABILITIES		
Estimates of the potential financial effect of contingent liabilities that may become payable:		
Performance Guarantee – The company's bankers have provided a secured performance guarantee for its autopay, TAB and business card facilities. This guarantee is not provided for in the financial statements and amounts to:	<u>5,000</u>	<u>5,000</u>
Note 14 KEY MANAGEMENT PERSONNEL COMPENSATION		
Any persons having authority and responsibility for planning, directing and controlling the activities of the entity, directly or indirectly, including any director (whether executive or otherwise) of that entity, is considered key management personnel.		
The totals of remuneration paid to key personnel management of the company are as follows:		
Key management personnel compensation	<u>576,415</u>	<u>562,580</u>
Note 15 CASH FLOW INFORMATION		
Reconciliation of cash flow from operations with profit after income tax.		
Profit after income tax	2,077,220	1,022,123
Non-cash flows in profit		
Depreciation	2,504,183	2,377,304
Net (gain)/loss on disposal of plant and equipment	33,710	65,463
Changes in assets and liabilities		
(Increase)/decrease in receivables	(41,608)	(56,309)
(Increase)/decrease in other assets	(21,969)	11,165
(Increase)/decrease in inventories	86,133	(122,081)
(Increase)/decrease in deferred tax assets	18,240	42,280
Increase/(decrease) in payables	(638,609)	1,200,323
Increase/(decrease) in income tax payable	77,002	(70,823)
Increase/(decrease) in provisions	<u>(20,053)</u>	<u>54,742</u>
Cash flows from operations	<u>4,074,249</u>	<u>4,524,187</u>

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

NOTES TO THE FINANCIAL STATEMENTS

For the year ended 31 December, 2017

	2017	2016
	\$	\$
Note 16 FINANCIAL RISK MANAGEMENT		
The company's financial instruments consist mainly of deposits with banks, accounts receivable and accounts payable. The carrying amount for each category of financial instruments are as follows:		
Financial assets		
– Cash and cash equivalents	9,835,456	7,669,435
– Receivables	<u>176,834</u>	<u>135,226</u>
Total financial assets	<u><u>10,012,290</u></u>	<u><u>7,804,661</u></u>
Financial Liabilities		
– Trade and other payables	<u>1,816,645</u>	<u>2,455,254</u>
Total financial liabilities	<u><u>1,816,645</u></u>	<u><u>2,455,254</u></u>

Note 17 FAIR VALUE MEASUREMENT

The company has the following assets that are measured at fair value on a recurring basis after their initial recognition. No assets are measured at fair value on a non-recurring basis.

Property, plant and equipment		
– Freehold land	8,275,000	8,275,000
– Freehold buildings	<u>23,910,195</u>	<u>24,525,000</u>
	<u><u>32,185,195</u></u>	<u><u>32,800,000</u></u>

For freehold land and buildings, the fair values are based on either a directors' valuation taking into account the most recent external independent valuation or on that valuation if it was carried out in the current reporting period.

Note 18 EVENTS AFTER THE REPORTING PERIOD

Other than the following, the directors are not aware of any significant events since the end of the reporting period.

Non-adjusting events after the reporting period

Since reporting date the roof supporting structure of the indoor pool area of the Dubbo RSL Health and Aquatic Club has been deemed unsafe for use, and has been closed temporarily.

At the time the financial report was authorised for issue on 13th March 2018, an estimate of the likely financial effect cannot be made.

Note 19 COMPANY DETAILS

The registered office and principal place of business of the company is:

Dubbo RSL Memorial Club Limited
Cnr Wingewarra and Brisbane Streets
Dubbo NSW 2830

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

DIRECTORS' DECLARATION

The directors of the company declare that:

- 1) The financial statements and notes, as set out on pages 15 to 28 are in accordance with the Corporations Act 2001 and:
 - (a) comply with Australian Accounting Standards – Reduced Disclosure Requirements; and
 - (b) give a true and fair view of the company's financial position as at 31 December, 2017 and of its performance for the year ended on that date.
- 2) In the directors' opinion there are reasonable grounds to believe that the company will be able to pay its debts as and when they become due and payable.

This declaration is made in accordance with a resolution of the Board of Directors.



John Millar – PRESIDENT

Dated this 13th day of March, 2018.



Christies
ACCOUNTANTS & ADVISORS
Established 1946
ABN 93 730 992 913

27 Church St, (P.O. Box 168), Dubbo NSW 2830

Dubbo 6882 3633 Narromine 6889 1023 Trangie 6888 8203
Facsimile 6884 2096 Email admin@christiesaaa.com.au
Website www.christiesaaa.com.au

Partners: David Rich B.Bus, FCA, CTA David Chapman B.Bus, CA Jeremy Dickson B.Bus, CA

DUBBO RSL MEMORIAL CLUB LIMITED

ABN 18 000 965 355

INDEPENDENT AUDIT REPORT

to the Members of Dubbo RSL Memorial Club Limited

Report on the Audit of the Financial Report

Opinion

We have audited the financial report of Dubbo RSL Memorial Club Limited (the company), which comprises the statement of financial position as at 31 December 2017, the statement of profit or loss and other comprehensive income, statement of changes in equity and statement of cash flows for the year then ended, notes comprising a summary of significant accounting policies and other explanatory information, and the directors' declaration.

In our opinion, the financial report of Dubbo RSL Memorial Club Limited is in accordance with the *Corporations Act 2001*, including:

- (i) giving a true and fair view of the company's financial position as at 31 December 2017 and of its financial performance for the year then ended; and
- (ii) complying with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Regulations 2001*.

Basis for Opinion

We conducted our audit in accordance with Australian Auditing Standards. Our responsibilities under those standards are further described in the *Auditor's Responsibilities for the Audit of the Financial Report* section of our report. We are independent of the company in accordance with the auditor independence requirements of the *Corporations Act 2001* and the ethical requirements of the Accounting Professional and Ethical Standards Board's APES 110: *Code of Ethics for Professional Accountants* (the Code) that are relevant to our audit of the financial report in Australia. We have also fulfilled our other ethical responsibilities in accordance with the Code.

We confirm that the independence declaration required by the *Corporations Act 2001*, which has been given to the directors of Dubbo RSL Memorial Club Limited, would be in the same terms if given to the directors as at the time of this auditor's report.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our opinion.

Information Other than the Financial Report and Auditor's Report Thereon

The directors are responsible for the other information. The other information comprises the information included in the company's annual report for the year ended 31 December 2017, but does not include the financial report and our auditor's report thereon. Our opinion on the financial report does not cover the other information and accordingly we do not express any form of assurance conclusion thereon. In connection with our audit of the financial report, our responsibility is to read the other information and, in doing so, consider whether the other information is materially inconsistent with the financial report or our knowledge obtained in the audit or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

Responsibilities of the Directors for the Financial Report

The directors of the company are responsible for the preparation of the financial report that gives a true and fair view in accordance with Australian Accounting Standards – Reduced Disclosure Requirements and the *Corporations Act 2001* and for such internal control as the directors determine is necessary to enable the preparation of the financial report that gives a true and fair view and is free from material misstatement, whether due to fraud or error.

In preparing the financial report, the directors are responsible for assessing the ability of the company to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless the directors either intend to liquidate the company or to cease operations, or have no realistic alternative but to do so.



Chartered Accountants

Registered Company Auditors
Registered Tax Agents



Liability limited by a scheme approved
under Professional Standards Legislation



Auditor's Responsibilities for the Audit of the Financial Report

Our objectives are to obtain reasonable assurance about whether the financial report as a whole is free from material misstatement, whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance, but is not a guarantee that an audit conducted in accordance with the Australian Auditing Standards will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if, individually or in the aggregate, they could reasonably be expected to influence the economic decisions of users taken on the basis of this financial report.

As part of an audit in accordance with the Australian Auditing Standards, we exercise professional judgement and maintain professional scepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial report, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by the directors.
- Conclude on the appropriateness of the directors' use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial report or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the company to cease to continue as a going concern.
- Evaluate the overall presentation, structure and content of the financial report, including the disclosures, and whether the financial report represents the underlying transactions and events in a manner that achieves fair presentation.
- Obtain sufficient appropriate audit evidence regarding the financial information of the entities or business activities within the company to express an opinion on the financial report. We are responsible for the direction, supervision and performance of the company audit. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

We communicate with the directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

Dated this 13th day of March, 2018
27 Church Street,
Dubbo NSW 2830

Christies Accountants & Advisors
David Rich
Partner



VISION AND MISSION STATEMENTS

OUR VISION

The Dubbo RSL Memorial Club will endeavour to continue to maintain its existing facilities, amenities, infrastructure and support and interaction with its Members and the community of Dubbo, expanding and growing where it can to provide Members and the community of Dubbo a Living Legacy, admirable in its ideals and service.

OUR MISSION

Dubbo RSL Memorial Club will focus on our distinctive strengths of business development and superior service vision to maintain and expand where it can, a strategic advantage in the market place for the benefit of Members, their Guests and the community of Dubbo.

REGISTERED CLUBS ACT 1976

NOTICE TO MEMBERS:

Pursuant to Section 41J(2) of the Registered Clubs Act for the financial year ended 31st December, 2017:

At a meeting of the Board of Directors held 29 January 2018, after deliberation and determination by Directors it was resolved to classify the following Club property as Core or Non-Core;

(a) the following properties are Core property of the Club:

- (i) Dubbo RSL Memorial Club Clubhouse
- (ii) Dubbo RSL Multi Storey Car Park
- (iii) Dubbo RSL General Car Park
- (iv) Motel Site and Car Park

(b) the following properties are Non-Core property of the Club:

Dubbo RSL Youth Club – Club and House	Dubbo RSL Youth Club – Car Park and Land
190 Brisbane Street, Dubbo	181 Brisbane Street, Dubbo
Aquatic & Health Club Site	177 Brisbane Street, Dubbo
179 Brisbane Street, Dubbo	2 Holls Avenue, Dubbo
2A Holls Avenue, Dubbo	194 Brisbane Street, Dubbo
192 Brisbane Street, Dubbo	83 Wingewarra Street, Dubbo
56 Bultje Street, Dubbo	79 Carrington Avenue, Dubbo

NOTES TO MEMBERS:

1. Section 41J(2) of the Registered Clubs Act requires the annual report to specify the core property and non-core property of the Club as at the end of the financial year to which the report relates.
2. Core property is any real property owned or occupied by the Club that comprises:
 - (a) the defined premises of the Club; or
 - (b) any facility provided by the Club for use of its members and their guests; or
 - (c) any other property declared by a resolution passed by a majority of the members present at a general meeting of Ordinary members of the Club to be core property of the Club.
3. Non-core property is any other property other than that referred to above as core property and any property which is declared by the members at a general meeting of ordinary members of the Club not to be core property.
4. The significance of the distinction between core property and non-core property is that the Club cannot dispose of any core property unless:
 - (a) the property has been valued by a registered valuer within the meaning of the Valuers Act 2003; and
 - (b) the disposal has been approved at a general meeting of the ordinary members of the Club at which the majority of the votes cast support the approval; and
 - (c) any sale is by way of public auction or open tender conducted by an independent real estate agent or auctioneer.
5. These disposal provisions and what constitutes a disposal for the purposes of section 41J are to some extent modified by regulations made under the Registered Clubs Act and by Section 41J itself. For example, the requirements in paragraph 4 above do not apply to:
 - Core property that is being leased or licensed for a period not exceeding 10 years on terms that have been the subject of a valuation by a registered valuer;
 - Core property that is leased or licensed to a telecommunications provider for the purposes of a telecommunication tower.
6. The requirement to specify core property and non core property in the Annual Report of the Club came into effect on 21 December, 2007.

RSL YOUTH CLUB 2017 PRESIDENT'S REPORT

Dubbo RSL Youth Club has had another successful year in 2017. I congratulate my Youth Club Committee for the work, dedication and commitment they have given to the Club this year. Your hard work is very much appreciated and I thank you very much. I would also like to thank everyone who has given their time to work with the individual Clubs and committees, as this year has been especially hard with no Budget allocations and being a part of the Sub Branch we have had a directive from NSW RSL that fundraising had to cease until further notice and this is ongoing as we speak. We are also waiting on a decision as to whether the Sub Branch will still be the parent club for the Youth Club, so in the meantime we will still work to keep our Youth off the streets and out of drugs and to teach them to become good citizens throughout the community.



The Anzac Day March was well represented by Youth Club members this year. The Youth Club would like to thank Tennis, Smallbore and Swimming for their help in making this day very successful.

Setting up tables and chairs, cooking and serving the Barbeque lunch and drinks for all the participants at the end of the march is quite a big task. We catered for approximately 100 members and families at the Youth Club hall.

A special thank you must go to Jocelyn Beazley for organising the children for the march, as she does every year.

Lauren Cook was our representative to lay the wreath at the Cenotaph on Anzac Day and Kaitlyn Rennie represented the Dubbo RSL Youth Club at the Remembrance Day Service and laid the wreath for the Youth Club; two of our long term members of the Youth Club Lauren 10 years and Kaitlyn 15 years.

I would like to congratulate all activities and individuals that have done well in their competitions with some making it to Local Competitions, Zone, Regional and National Championships throughout the year.

To the Dubbo RSL Sub-Branch and the Dubbo RSL Memorial Club, I thank you for your continued assistance and support throughout the year.

Brian Cooper – President

DUBBO RSL YOUTH CLUB – REPORTS

RSL YOUTH – CRICKET CLUB

RSLYC Colts Junior Cricket Club have 103 children registered and playing cricket in the 2017/18 Season. This is approximately the same numbers as last season, and as a result we have continued to field nine teams in the Dubbo District Junior Cricket Association competition from Under 10's through to Under 16's.

Dubbo have again entered the Lachlan U12 & U14 competition and a pleasing number of RSLYC Colts players have gained selection. Congratulations to Preston Beauchamp, Mitchell Campion, Anthony Atlee, Charlie Tink, Affan Sagri, Cooper Giddings and Tyson Deebank.

Mitchell Ashford, Jack Pettit, Tyler Martin and Bailey Collins (shadow player) have been selected

for Macquarie Valley U16 Representative Cricket. Macquarie Valley U14 players are Preston Beauchamp and Anthony Atlee. Macquarie Valley U12 players were Charlie Tink & Tyson Deebank.

Representing Western Zone in the Bradman Cup held in January 2018 in Newcastle was Mitchell Ashford who had a very successful season playing representative cricket in Macquarie Valley.

We wish all our players good luck for the remainder of the season before finals in early March.

Thank you to the committee, coaches, parents and supporters and sponsors for the assistance and encouragement they provide to our players and the club each season. We also thank Dubbo RSL Club, Dubbo RSL Sub Branch and the Coopers from the RSL Youth Club for their support of children playing sport.

Debbie Campion – Registrar/Treasurer

RSL YOUTH – GYMNASTICS CLUB

This year was yet another big one for our coaches, gymnasts and their families. At the start of March, two coaches returned to our Club to assist in the management and running of the Club on a weekly basis. Karen and Stacey Dyball were welcomed back into our Club after several years of other commitments, and along with our other coaches have stepped up and helped to keep our Gymnastics Club running. In addition to our growing staff, our classes have grown significantly with some classes reaching their maximum capacity. We have approached nearly 100 gymnasts, which is much higher than our previous year.

In the first half of 2017, we held several fundraising efforts which allowed us to purchase new equipment and training aids. We had a very successful barbeque at Bunnings, Dubbo, with many parents, coaches and gymnasts donating items and their time to ensure the barbeque went as smooth as possible. Additionally, we held a friendly competition for clubs in our region and surrounding areas. We had approximately 80 gymnasts attend across four levels, travelling from Orange, Bathurst, and Tullamore. It was a very big day, but we received great feedback and hope to hold another competition in the new year.

As per other years, our Club attended a number of competitions around the state with the majority of our competitive gymnasts attending at least one competition throughout the year. It was fantastic to see the gymnasts' results improve over the year, setting the bar high for next year. The talent of our gymnasts was demonstrated at these competitions, with several gold medals brought home, including State Championships for level 3 and 4.

I would like to say a special thank you to the parents and families who have donated their time and resources over the year. Without their assistance, it is certain we would not have had such a successful year as we did. Also, thank you to our coaches and committee members who have given up their time and supported each other to provide the best service we could. Finally, thank you to the Dubbo RSL Sub-Branch and Youth Club, in particular Pam and Brian, for assisting us throughout this year.

Kaitlyn Rennie – Head Coach

RSL YOUTH – LINE DANCERS CLUB

This year, we again gave of our time to attend demonstrations at various venues throughout Dubbo to entertain the aged.

Throughout the year we enjoyed a good number of workshops and socials within our region.

A large contingent of dancers and supporters enjoyed a fantastic Sea Scoot cruise earlier this year. A number of easy new dances were taught during the cruise, which have now been taught at our classes and were well received.

A group of dancers attended the Broken Hill Outback boot scoot social and workshops. It was a great weekend even though the numbers were down.

We again joined with 1200 plus dancers at the Sydney Ball which was very successful and raised well needed funds for Ronald MacDonald House.

A few ladies travelled to Port Stephens over the June long weekend this year for the Annual Blue Water Music Festival and longest Line Dance. There were a lot of attractions including demonstrations and plenty of dancing to enjoy.

We again had a successful workshop and social, held at the Dubbo RSL Auditorium, with approximately 150 in attendance, which was a record. A large number of dancers also joined us in the afternoon, for the workshop. Both the workshop and social were made possible by Josh Talbot Line Dancing from Sydney.

On behalf of all the Line Dancers, I would like to say a big thank you to our teachers, and helpers who volunteer their time twice a week. Thank you also to the executive and all the LD family, for the support they give, which keeps the Club strong.

I would also like to extend a big thank you to the RSL Youth Club and especially to Brian and Pam Cooper and the RSL Memorial Club and Sub Branch, for their support throughout the year and look forward to another great year in 2018, our 20th Year.

Anne Howey – President

RSL YOUTH – SOCCER CLUB

Another season has nearly passed for the RSL Youth Soccer, with 14 teams across all age groups and, for the first time in the current committee term, a U15 team fielded, giving us a total of 150 kids in our Club. I would like to pay special attention to my team, all of whom have done an excellent job of not only keeping Dubbo RSL Youth Soccer a going concern, but are also one of the most successful committees ever! I believe with the efforts of this committee we have cemented RSL Soccer for now and into the future. With the introduction of Clubs needing to have pathway to the senior's competition to continue to be a part of the DDFA, Steffen Fransdsen stepped up and got all parties onboard and we are now part of the Dubbo RSL FC along with RSL 78's, a big thank you and congratulations to Steffen.

Steffen also organised the first joint fund-raising raffle and trivia night between RSL Youth Club and RSL 78's, it was a bit sad that only one table was

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represented by the Youth Club, but a great night was had by all. Steffen and myself have done the goal setting up again this year, with intermittent help from others during the year, again thanks to Steffen for being such a cornerstone in both Clubs.

This year's Presentation Day is scheduled for 17th September, with trophies being ordered as this report is written. We purchased new jerseys for some teams at the beginning of this year and are planning to update more in the off season. A new Laptop was purchased for the Club this year and after a few issues with MYOB were worked out by Pam and Mike, all is going well now.

The word on the fields is, most teams have had a great year and that is what we strive to achieve as a Club, the only sour note was the U13's Tigers who were put in the 1st grade competition. This was to say in the least a sad move by the DDFA as most of the kids in this team play the game because they enjoy the social side of the game and are not trying to be soccer stars. Emails and conversations were had by both parents, Coach and RSL committee, but all to no avail. The team lost all of its games decisively throughout the comp, which was not good for the team, with a few planning not to play in next year's comp and others leaving the Club to join others. This was my team and it is sad to finish my coaching of this team in this way. Some of the players have been with me since U5's and I have seen them take leaps and bounds in the game, they have grown in confidence from kids too shy to talk and even kick, to now my biggest problem at training is try to stop them talking. I have always had 3 rules for this team;

Try your best,

Have fun,

Be good sports

I hoped that they enjoyed themselves as much as I have enjoyed coaching them, (Well most of the time anyway).

In closing I would also like to again acknowledge the awesome committee that I have the privilege of being involved with and all the hard work they put in each year and without them I am confident that the RSL Youth Soccer Club would fold.

Looking forward to an even more successful year in 2018.

Malcolm Monson – President

RSL YOUTH – SWIMMING CLUB

It was easy to step into the role of President of this division due to the long serving and dedicated committee. Through the many years this Club has been able to maintain a healthy membership, which is currently 90 and still growing. Swimmers can train throughout the year but customarily in this sport it is between November and March when the demand is heaviest.

The swimmers' calendar offers a full range of meets throughout the summer months but there are also meets throughout the winter if you are prepared to travel. The Club offers an opportunity to develop and improve by encouraging its members to compete in the many carnivals hosted throughout the State although there is only a small percentage that choose to do this. During the first school term we get reports from our swimmers as to how they went at their school carnivals and progress through the levels reducing in number as the level of completion improves.

The summer months are very hectic with top-level swimmers training and competing regularly. Over recent years we have had swimmers travel to Warren to participate in a social day of swimming and friendship with the Warren Club, which helps both clubs prepare for the school carnivals. The Western Area Championship also helps prepare swimmers for the months ahead.

The NSW RSL Youth Club State Championship Swim meet is held annually and members of the Dubbo RSL Youth Club attend this Championship, as Zone Three combine with other local swimmers to make up a team aged to 24 years. The last Championship was held at the Wyong pool in March with a small squad of swimmers representing Zone three. The small team affected our results, as it was impossible to fill the 120 swims on offer. For the relays, we had to move younger swimmers up to two years above their age to put together as many relay teams as possible, and to ensure that most swimmers were able to compete in three events on the day. Two swimmers from the Club then went on to the NSW Speedo Sprint series Championship at Homebush to compete on the Sunday, they were Emily Petrova and Flynn Whittle. Flynn was on fire at this meet and came home with third place in the 8 and under 50 metre Breaststroke.

Toby and Connor Stewart represented our Club at the NSW Country Championship before representing the Western Area at James Brophy Development meet at the AIS pool in Belconnen. Will Telley and Campbell Stewart were also part of the team.

In July, Toby Stewart, Will Telley and Yara Petrova all attended a NSW Development meet at Wyong as part of the Area Development team after qualifying

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to participate through times achieved through the summer months. These swimmers and Connor Stewart were also invited to attend a development camp at Dubbo for the area's developing swimmers.

In closing this report, it would be remiss of me if, on behalf of this Club and its members that I didn't thank the RSL Sub Branch and Dubbo RSL Memorial Club for their continued support. To the Management and Staff at the RSL Aquatic & Health Club, the Dubbo Youth Club Committee, the coaches Lyn Moses and Jocelyn Beasley and my own committee for the efforts they put into this Club also.

Lauren Lockyer – President

RSL YOUTH – TENNIS CLUB

The RSLYC Tennis Club had a successful year but lost quite a number of members due to some moving interstate and others moving over to the Newcastle area.

The Tiny Tots tennis which was conducted week days has now ceased due to the unavailability of a coach but we will continue to provide coaching for 4 years to 6 year olds on Saturday mornings, as well as normal coaching.

2017 saw the maintenance being undertaken on court

three, which is now just about completed.

Members enjoyed family days throughout the year that were very successful.

This gave the parents an opportunity to see how their children have improved by playing a game with them and also enjoy a barbeque in a social atmosphere that their children have created.

The Club has many young tennis players attending coaching each Saturday morning, which has only been made possible by people who volunteer their time every Saturday morning. We thank our coaches Brian Cooper Jnr and Shane Charlton very much for their hard work throughout the year. Shane will leave us in 2018 as he starts his university studies. We wish him all the best in his new venture.

Congratulations to all the members who played in Championships as well as other tournaments and local competitions, throughout the year.

We finished the year with a breakup party before the school holiday break.

I would like to thank the committee and parents for their efforts in 2017 and hope it continues in 2018.

On behalf of the Dubbo RSL Youth Club Tennis Club I would like to thank the Dubbo RSL Memorial Club, Dubbo RSL Sub-Branch and the Dubbo RSL Youth Club for their support throughout the year.

Brian Cooper

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Combination Bowls:	Noel Hogden	0400 745 755
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Indoor Bowls:	Shirley Reberger	02 6882 3157
Music:	Tony Dess	0427 120 049
Snooker:	Christine Castlehouse	0429 818 810
Soccer:	Steffen Frandsen	0419 951 413
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Swimming:	Henry Willcockson	0439 482 824
Tennis:	Kim Honeyman	02 6882 4743
Darts:	Eric Dawson	0418 634 102

RSL YOUTH CLUB CONTACTS

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